

## Academic Year 2026/27

### Master of Business Administration

Code: 5823F

#### Notes:

- (i) *These programme regulations should be read in conjunction with the University's Postgraduate Taught Progress Regulations and Examination Conventions.*
- (ii) *A core module is a module which a student must pass; such modules are designated by the board of studies as essential for study of a further module or to the granting of an award.*
- (iii) *A compulsory module is a module which a student must take.*
- (iv) *A core module for PSRB accreditation is a module a student is required to pass to obtain accreditation.*

#### Programme structure

- a. The period of study for full-time mode shall be one year starting in September. Due to accreditation requirements, exemption from modules through the Recognition of Prior Learning and Credit Transfer route is not permitted.
- b. The programme comprises modules to a credit value of 180.
- c. All full-time candidates shall take the following compulsory modules:

Code	Descriptive title	Total Credits	Credits Sem 1	Credits Sem 2	Credits Sem 3	Level	Type	Core for PSRB	Core for learning outcomes	Mode
NBS8122	Financial Management	10	10			7				
NBS8124	Marketing Management	10	10			7				
NBS8126	Strategic Management	10	10			7				
NBS8159	Organisations, Leadership and People Management	10	10			7				
ISO8008	Operations and Supply Chain Management	10	10			7				
NBS8490	Business in Action	10		10		7				Block
NBS8491	Personal and	10	5	5		7				

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	Professional Transformation									
NBS8493	Corporate Social Responsibility and the Challenge of Ethical Business	10		10		7				
NBS8497	Entrepreneurship and Innovation	10		10		7				

- d. All full-time candidates shall also take the following compulsory 70 credits which are the research/impact element of the programme.:

<i>Code</i>	<i>Descriptive title</i>	<i>Total Credits</i>	<i>Credits Sem 1</i>	<i>Credits Sem 2</i>	<i>Credits Sem 3</i>	<i>Level</i>	<i>Type</i>	<i>Core for PSRB Accreditation</i>	<i>Core for learning outcomes</i>	<i>Mode</i>
NBS8130	Management Consultancy Project	20			20	7				Block
NBS8489	Business Analysis for Decision Making	10		5	5	7				
NBS8523	MBA Individual Project	40			40	7				

- e. Candidates may choose between two pathways on NBS8130.

**Pathway A** is delivered at Newcastle University Business School.

**Pathway B** is the summer school route which is currently provided by the ESSAM (European Summer School for Advanced Management) host institution. Participation is competitive, with a limited number of places available each year. This programme incurs additional costs not covered by the tuition fee payable to Newcastle University, such as travel expenses. Approval for participation in the ESSAM programme is granted by the Host Institution and Newcastle University FT MBA programme director.

- f. All candidates shall take further optional modules to a value of 20 credits in Semester 2. 10 credits will be taken from Group 1 and 10 credits will be taken from Group 2.
- g. The programme is aligned to the Newcastle University Business School Strategy 2028: Building Bridges, and provides a richness of perspectives, reflecting an agile approach, embedding sustainability and a global perspective, and providing a welcoming environment.

Group 1:

<i>Code</i>	<i>Descriptive title</i>	<i>Total Credits</i>	<i>Credits Sem 1</i>	<i>Credits Sem 2</i>	<i>Credits Sem 3</i>	<i>Level</i>	<i>Type</i>	<i>Core for PSRB</i>	<i>Core for learning outcomes</i>	<i>Mode</i>
NBS8634	Digital and Data Driven Marketing	10		10		7				Block
NBS8096	Finance and Investment	10		10		7				Block
NBS8128	Transitions in the Global Political Economy	10		10		7				Block

Group 2:

<i>Code</i>	<i>Descriptive title</i>	<i>Total Credits</i>	<i>Credits Sem 1</i>	<i>Credits Sem 2</i>	<i>Credits Sem 3</i>	<i>Level</i>	<i>Type</i>	<i>Core for PSRB</i>	<i>Core for learning outcomes</i>	<i>Mode</i>
NBS8496	Digital Transformation	10		10		7				Block
NBS8013	Leading Organisational Change	10		10		7				Block
NBS8495	Emerging Economies: Challenges and Opportunities	10		10		7				Block

- h. Engagement with non-credit bearing extra-curricular activities is expected and all candidates are required to take the following compulsory 'not for credit' module. These activities underpin the integration and consolidation of the programme.

<i>Code</i>	<i>Descriptive title</i>	<i>Total Credits</i>	<i>Credits Sem 1</i>	<i>Credits Sem 2</i>	<i>Credits Sem 3</i>	<i>Level</i>	<i>Type</i>	<i>Core for PSRB Accreditation</i>	<i>Core for learning outcomes</i>	<i>Mode</i>
NBS8992	MBA Integration and Consolidation	0				7				

**Assessment methods**

Details of the assessment pattern for each module are explained in the module outline.

**Other**

Candidates are normally expected to pass the taught modules before proceeding to NBS8523 Individual Project (40 credits).